24 September 2024.



AtoG Capital Inc.

Announcement on 1st investment by AtoG to

CK MAC Global Sdn. Bhd.

We, "AtoG Capital", are pleased to announce that our first investment in CK MAC Global Sdn. Bhd., a leading Malaysian trading company of industrial machinery, has successfully closed today, through our newly set up investment fund, AtoG Fund I.

[Market Trend of Cross Border M&A by Japanese Corporates]

Growing number of Japanese companies intends to expand their global business by using their retained earnings from domestic business, under the situation where less investment opportunity in shrinking population of the country makes the company face difficulties to expect further growth in the domestic market.

However, difficulties and challenges arise in many cases of their outbound M&A due to the gap between local companies in SEA and Japanese companies which are required higher standard of accountings, compliance, internal control and corporate governance.

The role of AtoG is to narrow the above gap caused at cross-border M&A and lead it to smooth hand-over to potential Japanese buyer, functioning as a bridge fund.

[AtoG's Value Proposition to the Transaction]

CK MAC Global is a leading distributer of industrial machinery in Malaysia, importing advanced machinery from Taiwan, China, and Japan, and well known its high standard of post-sales service. Since the establishment of the Company, they have focused on the growth of the business rather than spending resources for corporate governance and compliance.

Moreover, its group structure has been complicated due to minorities shareholders of 8 group companies each having their own internal rules and management.

Considering the global trend of economic security requiring companies to make more communication and documentation with authorities, sustainable growth of the Company requires further step, especially capital alliance with Japanese large player.

Through partnership with AtoG, the Company aims to improve overall standard of corporate governance and make sure of its transparency on financials and the best matching with potential Japanese player.

[Overview of the first fund] Name: AtoG Fund I General Partner: AtoG Capital Inc. Limited Partners: Nihon M&A Center Holdings Inc. and Japanese financial institutions Date of establishment: 20 September 2024. Investment target: Local companies in ASEAN countries having a difficulty to form a capital alliance with Japanese companies

[Profile of CK MAC Global] Name of the Company: CK MAC Global Sdn. Bhd. Head office: Kuala Lumpur, Malaysia Established: 2014. Business: wholesale and maintenance service of industrial machinery URL: https://www.ckmac.my/

[For further information on this matter, please contact.

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